

Appendix 5 – COVID-19 Risks Relevant to Keats House

Covid-19 Public Services Silver Group – Risks Relevant to Keats House

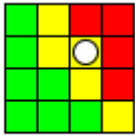
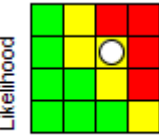

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Department Description Director of Open Spaces

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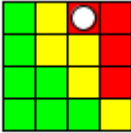
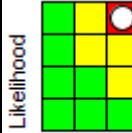

Risk no, Title, Creation date, Owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date	Current Risk score change indicator
CVD19 SGPS 30 Health and Safety of Visitors and Staff (OSD)	<p>Cause: Open Spaces have become essential services during the pandemic as they have been asked to remain open by the government. In the absence of other forms of recreation, public pressure on open spaces has increased significantly, and with staff numbers impacted by the virus, BAU health & safety works become more difficult to deliver and more important than ever.</p> <p>Event: Significant health and safety event at one of our sites (including but not limited to: flood, fire, tree disease leading to collapse, and drowning in open water bodies). Alternatively, the closure or cessation of critical services due to H&S concerns which cannot be properly addressed due to pressure on staff.</p> <p>Impact: Personal injury or death of a member of the public or staff; reputational impact; legal repercussions; cessation of critical service; site closures.</p>	 <p>Likelihood</p> <p>Impact</p>	12	<p>This is a blanket health and safety risk intended to cover the threat COVID-19 poses to health & safety related work which takes place at our sites; for further information on the specifics of this work, please see local Open Spaces risk registers.</p> <p>Staffing levels are down due to self-isolation, sickness, and shielding orders, increasing the pressure on remaining staff to deliver critical H&S work. At present this is being delivered at a steady state with reduced staffing.</p> <p>Sites are reaching a steady state and preparing for recovery phase, but</p>	 <p>Likelihood</p> <p>Impact</p>	12	04-Jul-2020	

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29-Apr-2020 Colin Buttery				<p>service in certain areas (i.e. summer opening times) is expected to be impacted.</p> <p>Target date to maintain current risk level is 4th July, in line with what's expected to be the next governmental lockdown review day.</p> <p>09 Jun 2020</p>				Constant
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Action no, Title,	Action description	Latest Note	Action owner	Latest Note Date	Due Date
CVD19 SGPS 30 004 North London Actions	Actions undertaken at North London to maintain key H&S works.	<ul style="list-style-type: none"> • Public H&S work continues • Staff are working an emergency roster, this is under review • Ponds are staffed during core hours to reduce illegal entry. Swimming ponds remain closed as does the Lido facility • Running Track open • Car Parks have now re-opened to the general public, NHS are utilising East Heath Car Park, this is under review. NHS will be offered the fairground site, EH Car Park will then be available for public use • Staff deliver the four 'Es' and are working in partnership with other Local Authority officers and the MPS delivering COVID 19 advice, e.g. Stay Alert, control the virus, save lives • Staff continue to carry out weekly H & S checks and these are recorded, e/g water flushing, fire safety checks • PPM visits continue • Tree safety works continue including treatment of OPM across the open space. Bad weather has impacted on this work recently • Reservoir checks continue • Risk Assessments and Safe Systems of Work have been reviewed and shared with staff across the Division. Recent updates include Tennis RA following advice from the LTA • All tennis courts have re-opened, booking is online via ClubSpark • Bowls & croquet lawn reopened • Staff have access to PPE including masks, gloves and cleaning materials • Signage and social media is being used effectively to promote COVID 19 guidance and regulations. 	Bob Warnock	09-Jun-2020	04-Jul-2020

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CVD19 SGPS 32 Income Generation and Financial Management (OSD) 29-Apr-2020 Colin Buttery	Cause: COVID-19 has led to closure or deferral of many of the income-generating aspects of our business, as well as the incursion of significant additional costs. In combination with existing financial pressures, we are likely to run significantly overbudget. Event: Significant overspend due to underachievement of expected income. Impact: Financial impact, potentially leading to permanent cessation of services. High likelihood of requiring additional financial support from the corporate centre.	 Likelihood Impact	16	Target of maintaining the risk at current level, rather than escalating, was achieved for 1st June. Target date for review now moved to September. We are not able to moderate the risk at this time, and therefore the current and target risk will remain the same. This risk should be cross-referenced with CVD19 SG BE 09: Loss of Income (Culture) . Tower Bridge is at risk of losing around £500k per month. 09 Jun 2020	 Likelihood Impact	16	01-Sep-2020	 Constant

Action no, Title,	Action description	Latest Note	Action owner	Latest Note Date	Due Date
CVD19 SGPS 32 001 Departmental Actions	Departmental overview of actions taken to help mitigate this risk.	<ul style="list-style-type: none"> Working closely with Chamberlains to monitor budget lines and keep them informed as financial situation develops. Predictions on loss of income being worked up to aid longer term decision making, including rentals, sports provision, catering and retail. <p>Tower Bridge due for reopening 4 July, with various financial scenarios forecasted based on reduced visitor capacity in order to ensure social distancing. Estimated to reduce £500k/month loss to £250k/month loss.</p>	Colin Buttery	09-Jun-2020	04-Jul-2020